

# IMAX China (1970 HK) Investor Presentation

August 2020

THE CLEAREST IMAGES ON THE LARGEST SCREENS FILMS TO THE FULLEST



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# Ecosystem

# Business Model

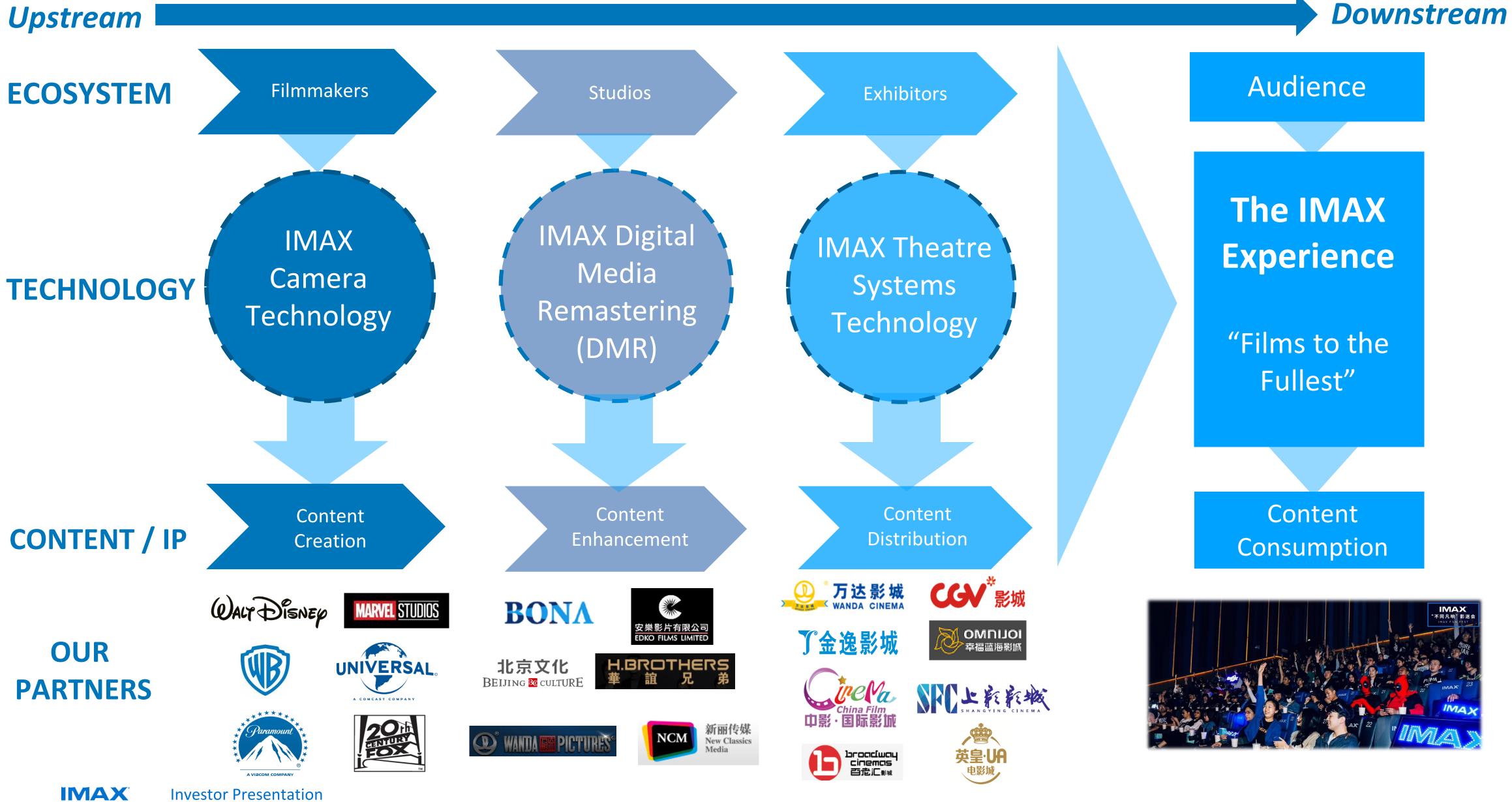
# Investment Thesis

• Financials

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## **Unique Position in the Greater China Entertainment Ecosystem**

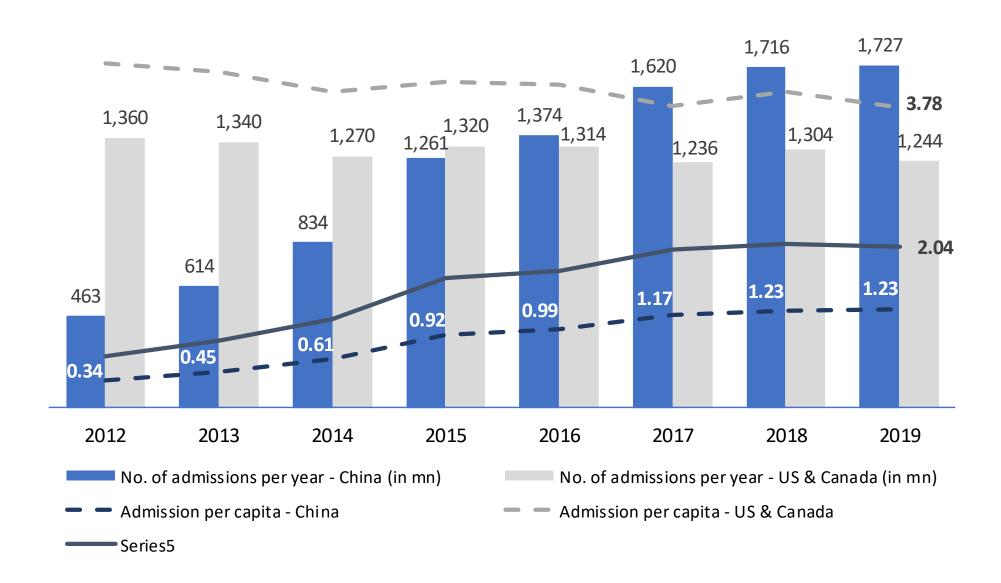




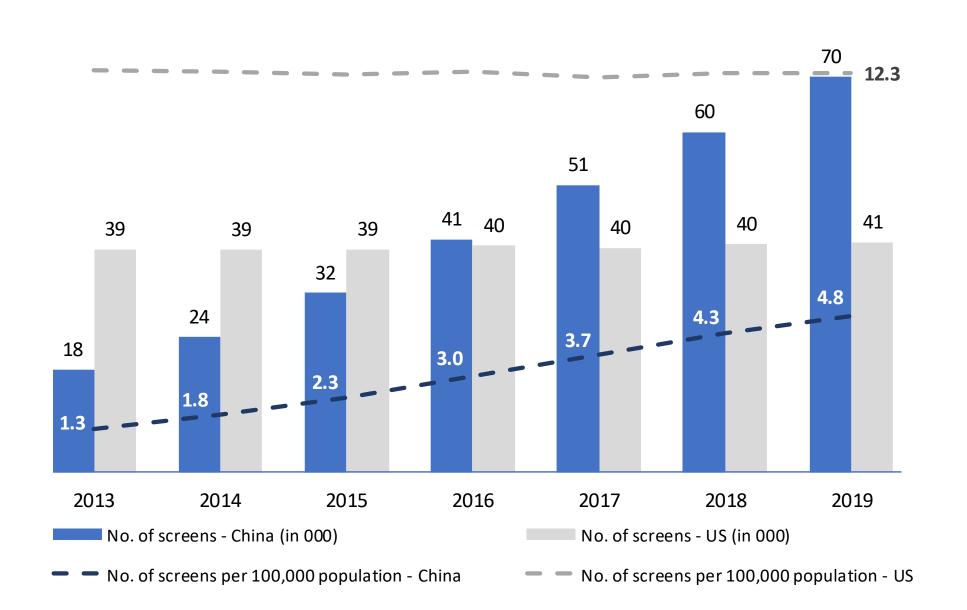


## **Chinese Film Market Sees Room for Growth From Both Demand and Supply Perspective**

#### Movie admission per capita



Source: National Bureau of Statistics, China Film Administration, US Census National Association of Theatre Owners



#### No. of cinema screen per 100,000 population



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## • Ecosystem

# Business Model

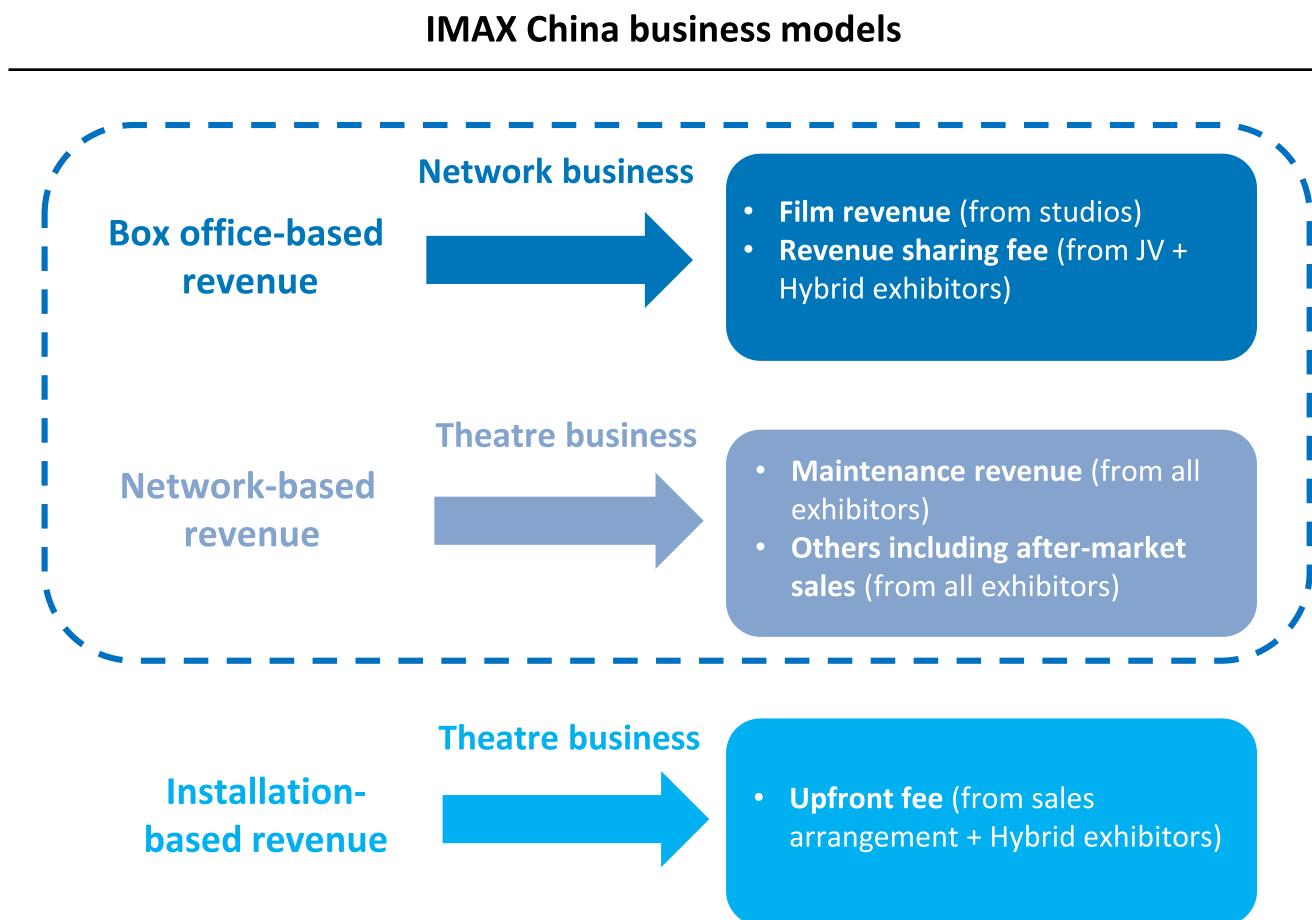
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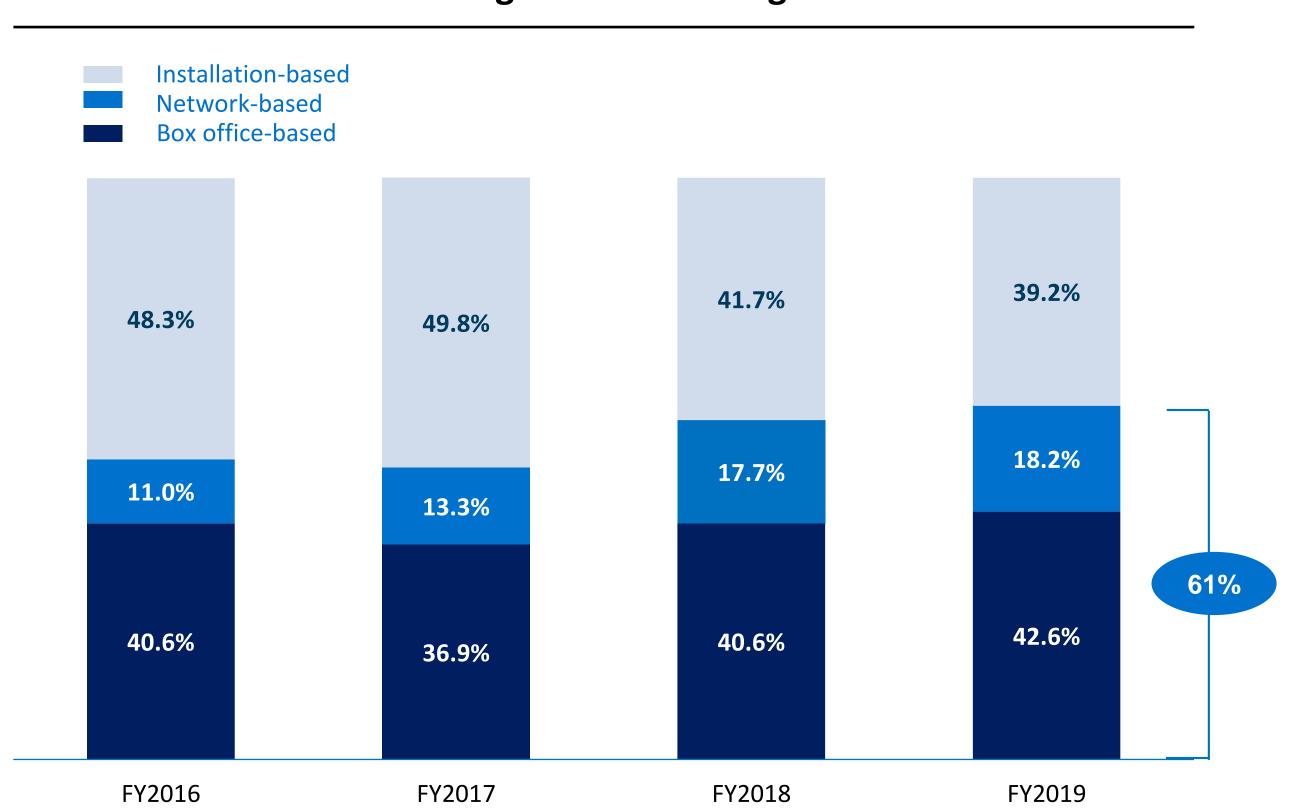
## **Our Business Model - Diversifying Monetization**



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## **Our Network Effect Drives Higher Recurring Revenue Mix**



Note: Recurring revenue refers to box office and network-based revenue Source: Company data

### Increasing mix of recurring revenue



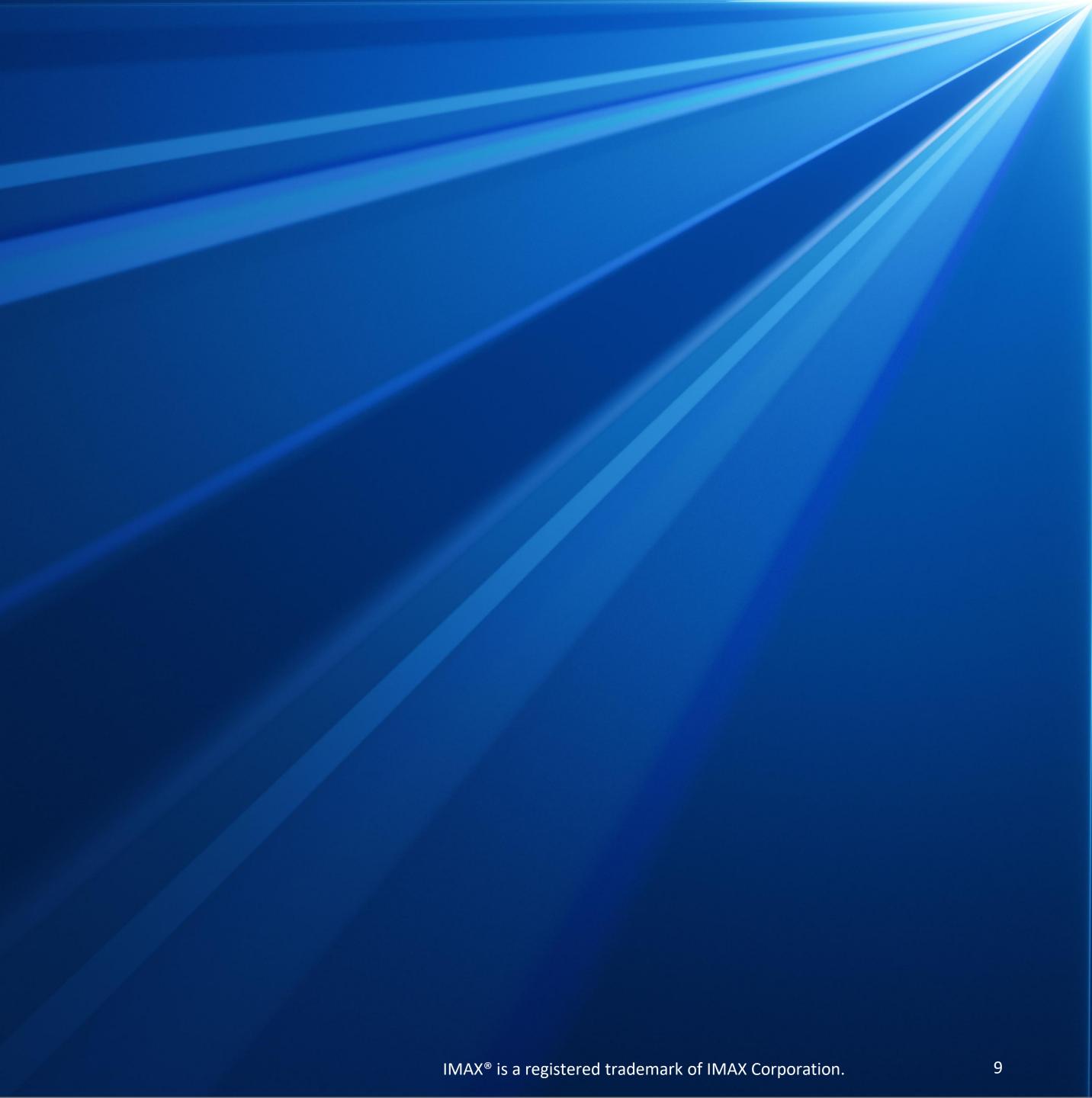
## • Ecosystem

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## Why IMAX China is Well-Positioned as Theatres Reopen?

#### Poised for recovery

- Trusted brand to both audience and exhibitors
- Located in top-performing theatre complexes
- Pent-up demand for domestic, out-of-home entertainment
- Strong content pipeline through 2021 with IMAX DNA
- Continue to build new partnerships and expand existing ones
- Robust backlog, majority of which does not require capital commitment

#### Benefit from Structural Tailwinds

- "Blockbusterization" effect
- Local content gravitating towards IMAX genres
  - Drives continued box office market share gain
- Low disruption risks from direct-tostreaming due to unique positioning

#### Unique premium positioning, strength of our brand, technology and balance sheet gives IMAX China a firm footing



#### **Financial Strength**

- Strong, debt-free balance sheet with net cash balance of US\$73.8mn as of June 30, 2020
- Asset-light business model with limited reopening costs
- Ample liquidity with controlled monthly cash burn at US\$1mn
- No exposure to fixed theatre rental commitment or content production cost
- Consistently return capital to shareholders



## **Strong IMAX DNA in Upcoming Film Slate**

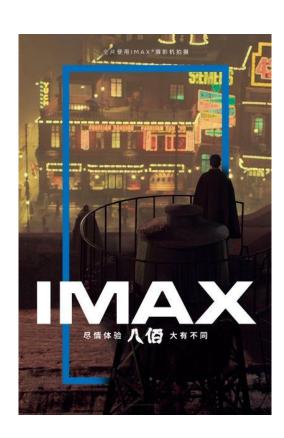


Tenet (Sept 2020) Filmed with **IMAX** Cameras



Wonder Woman 1984 (Oct 2020) Filmed with IMAX Cameras

# Local language



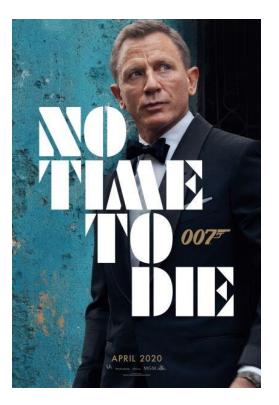
The Eight Hundred (Aug 2020) Filmed with IMAX Cameras Presents up to 26% more pictures



### Heavy involvement of IMAX DNA bodes well for greater box office share

Note 1: Release schedule in North America might be postponed due to the COVID-19 pandemic. Release schedule of films other than Tenet in China to be determined. Note 2: Approximately 30 minutes in IMAX expanded aspect ratio

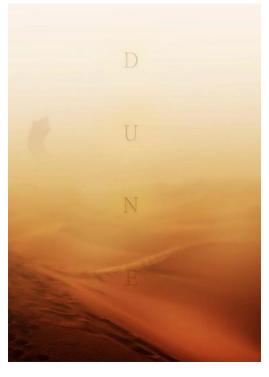




No Time to Die (Nov 2020) Filmed with IMAX Cameras



**Black Widow** (Nov 2020) Exhibited in IMAX expanded aspect ratio<sup>2</sup>



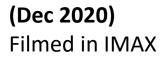
Dune



**Detective Chinatown 3 (TBD)** Filmed with IMAX Cameras Presents up to 26% more pictures



The Rescue (TBD) Exhibited in IMAX expanded aspect ratio





## **Blockbuster 2021 Around the Corner**



Note: Titles have been confirmed to be released in North America but such release schedule might be postponed due to the COVID-19 pandemic. Release schedule in China to be determined.





## **Promising Pipeline of Potential Local Language Titles**

## New Gods: Nezha Reborn





#### Multiple blockbuster caliber potential local language titles

Note: Release schedule in China to be determined.



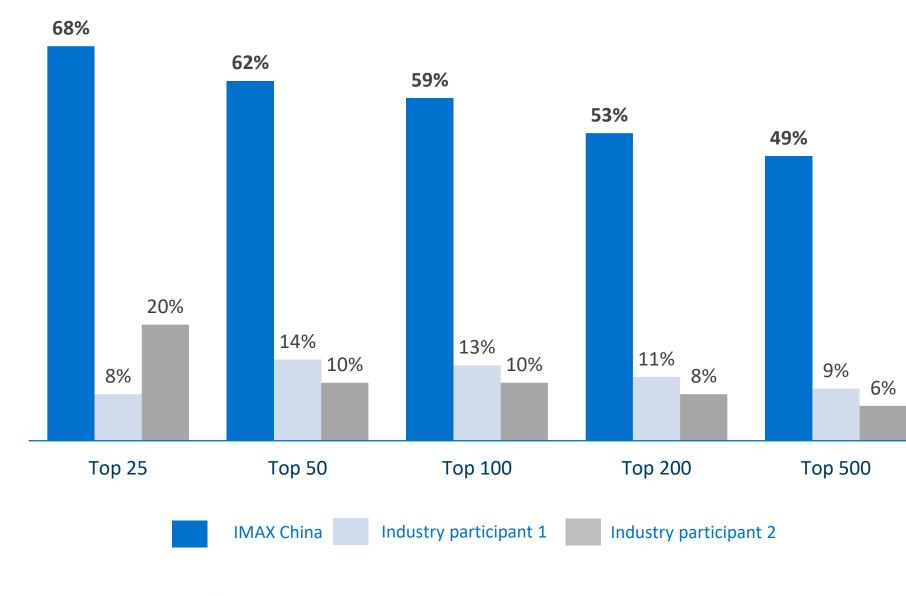
## Assassin in Red

## Fengshen Trilogy





## Industry Consolidation an Opportunity, Not a Risk

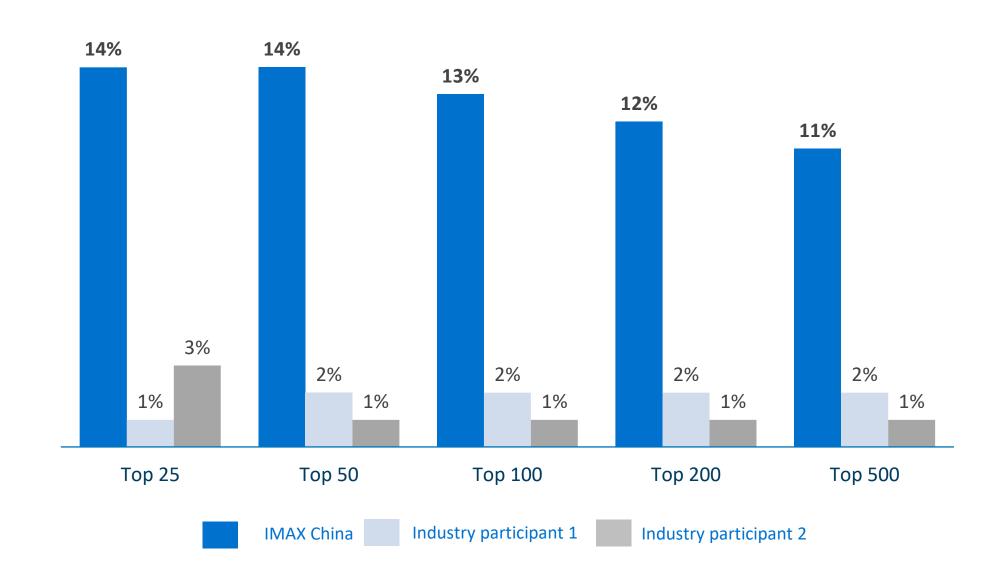


#### Theatre penetration in top 500 complexes in China

Source: TOP Consulting Note: As of 2019

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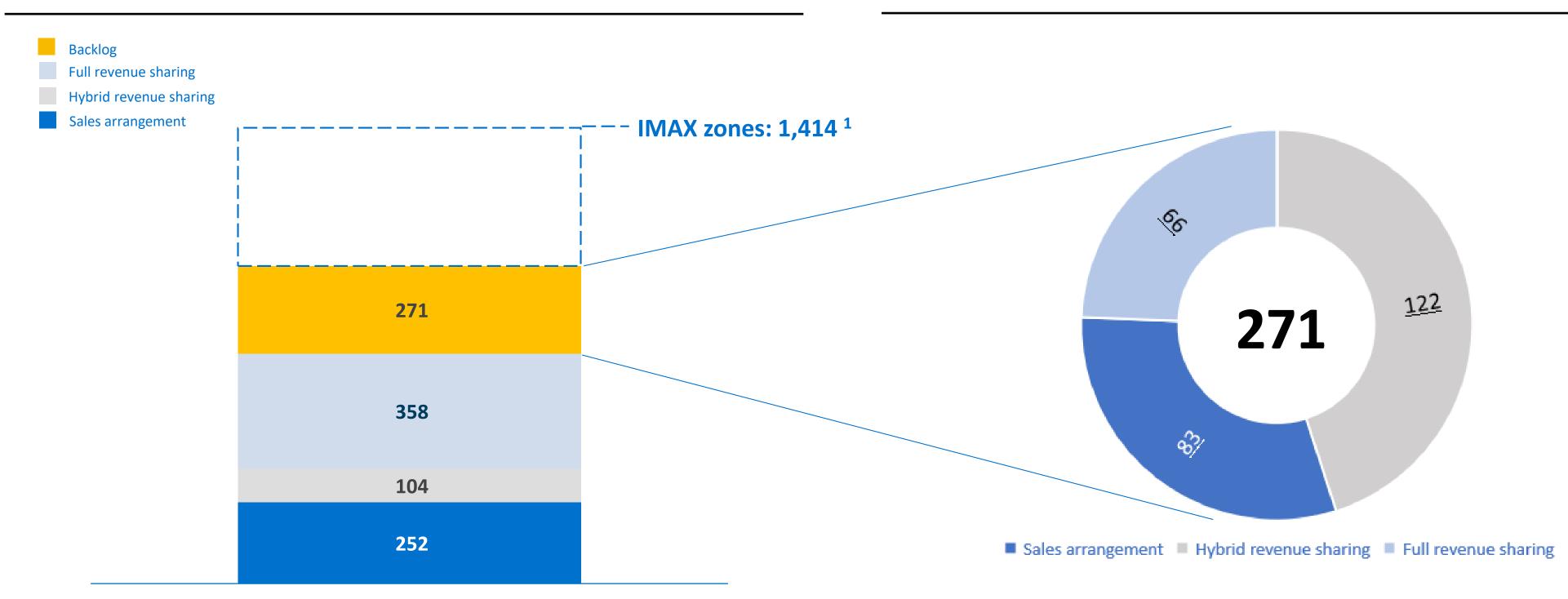
#### Gross box office share in top 500 complexes in China



IMAX China is present in 17 out of top 25 highest-grossing complexes



## **Continued Network and Partnership Expansion**



**IMAX theatre footprint** 

As of June 30, 2020

Note 1: As of Dec 31, 2019 Source: Company Data

#### Continued signings and robust backlog provides good visibility to future installations

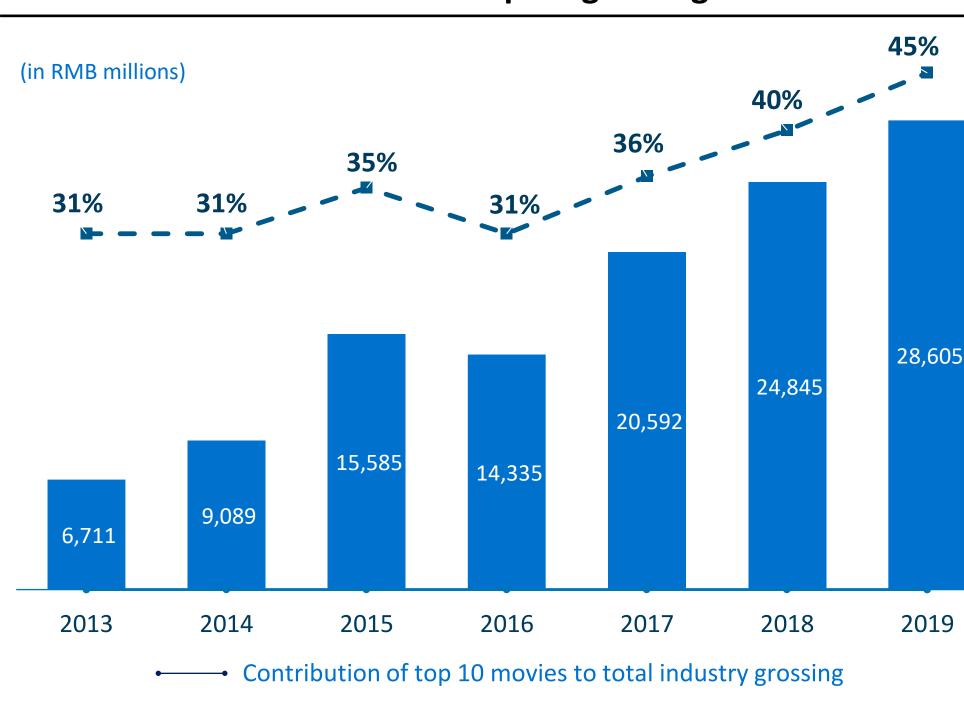
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#### **Greater China backlog mix<sup>2</sup>**

Note 2: As of June 30, 2020 Source: Company Data



## **Favorable Structural Tailwind...**



#### Total box office of top-10 grossing movies

Source: TOP Consulting

Top 50 movies generated on average RMB1bn box office in 2019

#### Local content gravitating towards IMAX genres



The Wandering Earth (Feb 2019) Highest-grossing local title in IMAX history Third highest-grossing title in China's film history



Ne Zha (July 2019)

Second highest-grossing local title in IMAX history Second highest-grossing title in China's film history



The Rescue (TBD) Exhibited in IMAX special aspect ratio

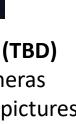


The Eight Hundred (Aug 2020) Filmed with IMAX Cameras Presents up to 26% more pictures



**Detective Chinatown 3 (TBD)** Filmed with IMAX Cameras Presents up to 26% more pictures

#### Industry tailwind of "Blockbusterization" and "IMAX-able" genres plays into our favor





## ...and Our Refined Programming Strategy



- billion GBO
- IMAX China history
- Year

- theatre
- history
- 8% indexing in opening weekend •

Source: Company data



"The Wandering Earth" – Feb 2019 Milestone Chinese sci-fi movie with RMB4.66

First local title to break RMB300 million IMAX GBO in China – third highest-grossing movie in

**Close to 10% indexing during Chinese New** 

"Ne Zha" – July 2019 First local animated film released in IMAX

Second highest-grossing movie in China film history and fourth highest in IMAX China

Highest-grossing animation at all times in China





## **Drives a consistently High Hit-Rate...**

## Top 10 films, 2019 **IMAX = 9 out of 10**



## Top 10 films, 2018 **IMAX = 9 out of 10**







## Top 10 films, 2017 **IMAX = 8 out of 10**



Source: Company data



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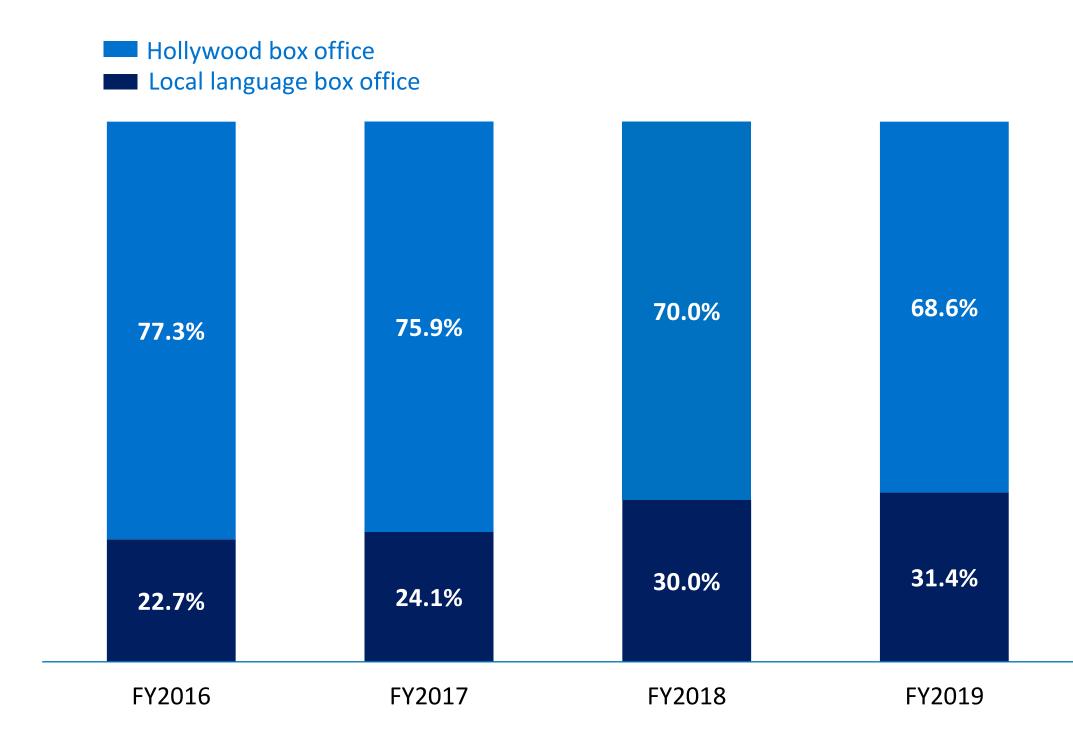






## **Rising Box Office Contribution From Local Language Titles**

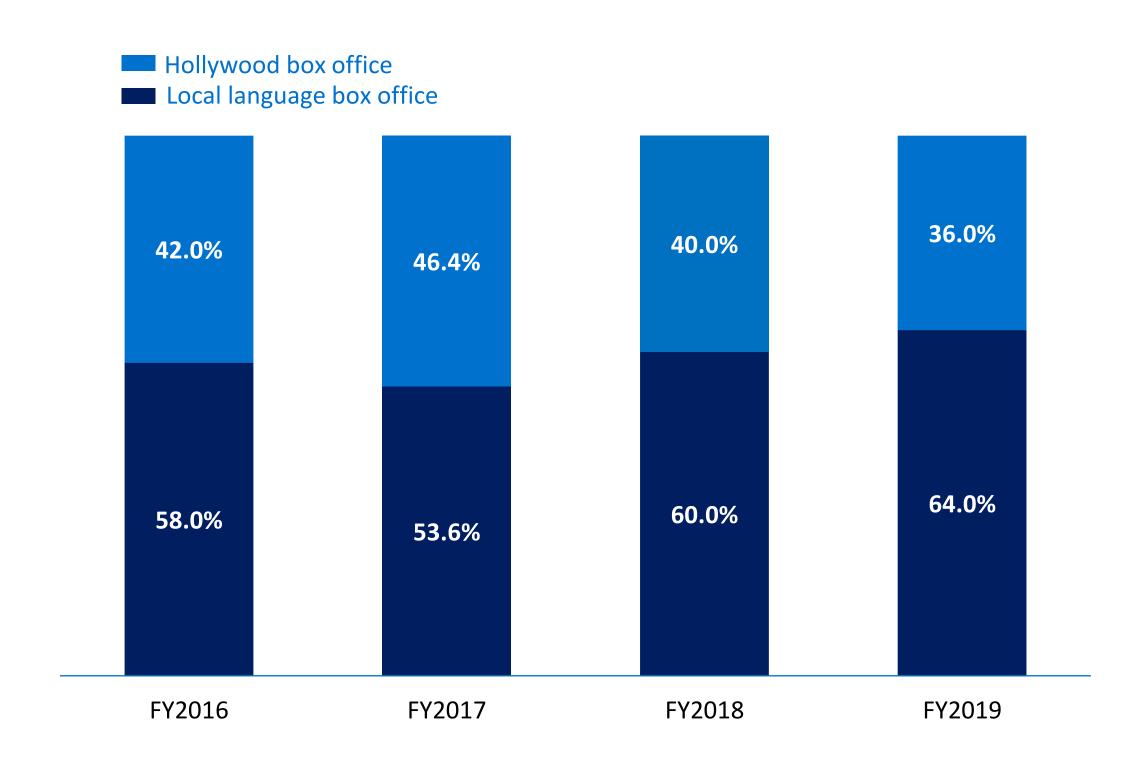
#### IMAX China box office distribution (Hollywood vs. Local)



Source: Company data, China Film Administration



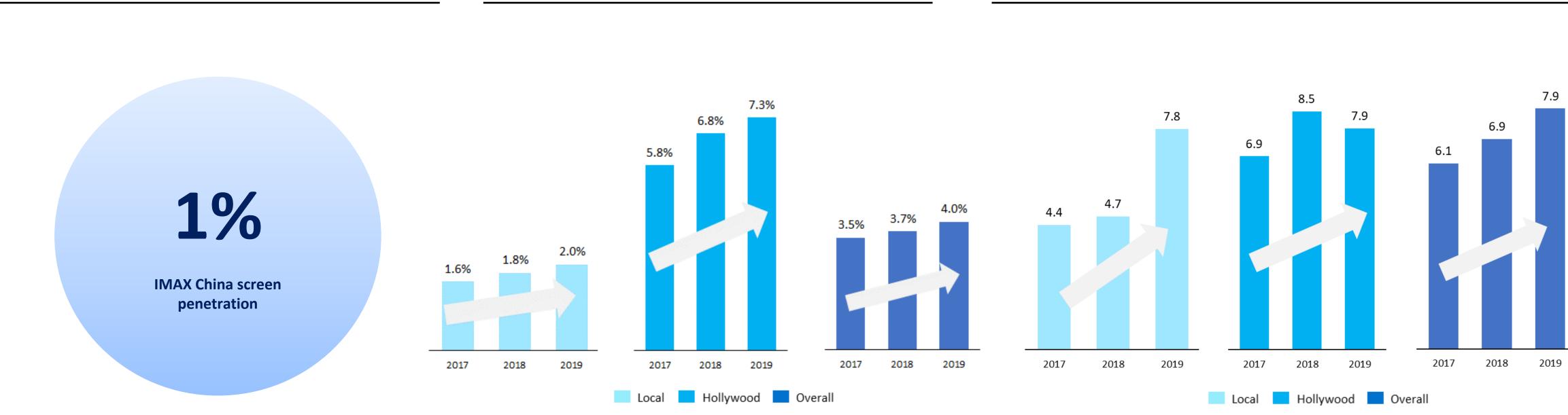
#### China box office distribution (Hollywood vs. Local)





## ...And Sustainable Market Share Gain

**IMAX China Screen Count Share** 



Source: Company Data Note \*: Chinese Mainland only



#### **IMAX China Box Office Market Share**

#### IMAX China Average Box Office Per Title\* (in US\$mn)

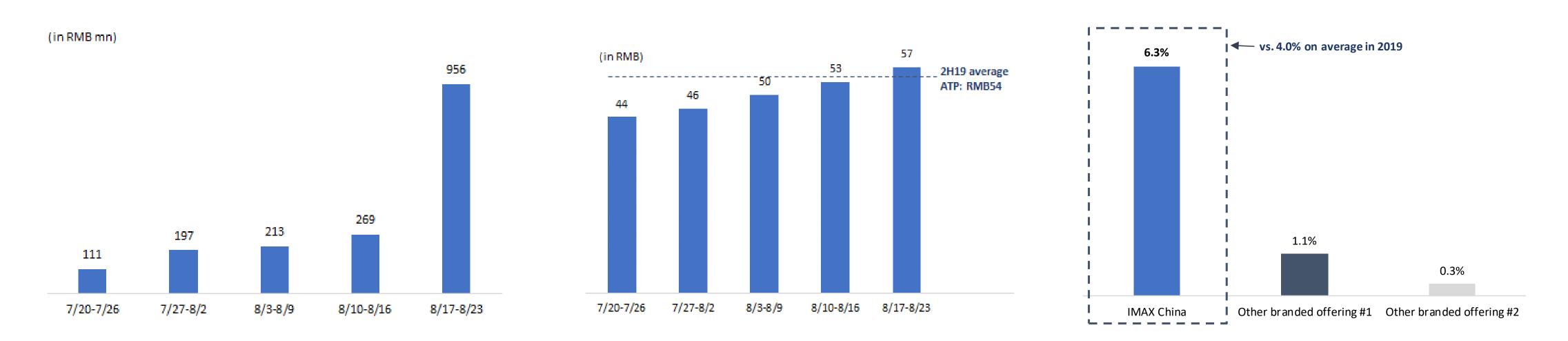




## **Encouraging Performance Upon Theatre Reopening**



#### **IMAX Average Ticket Price**



Note (1): As of Aug 23, 2020 Source: TOP Consulting, includes service fee

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#### Cumulative<sup>(1)</sup> Box Office Market Share

## IMAX China recorded approximately RMB110mn cumulative box office since reopening on July 24, representing 6.3% market share



## • Ecosystem

# Business Model

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# **Strong Financial Position with Ample Liquidity and Balance Sheet Flexibility**

#### Strong fundamentals

- Healthy, debt-free balance sheet
- No exposure to fixed rental commitment or content production cost
- □ Flexible, asset-light business model
- Majority of capex is growth-related

#### Cost control actions

- Three-day or four-day work week for majority of company since March
- Reduced non-core marketing initiatives, T&E and other nonessential spending

#### Disciplined cost management over the years builds financial resilience through an extended operational pause





#### **Financial Strength**

- US\$73.8 million in net cash as of June
   30, 2020
- Controlled monthly cash burn at US\$1 million under a zero-revenue environment
- Ample cash runway
- Maintain stable interim dividend payment of US\$7 million



## Key Highlights (1H20 vs. 1H19)

Key Financial Highlights (in USD 000, unless otherwise stated)	1H2020	1H2019	YoY change %
Greater China Box Office <sup>1</sup>	7,393	235,959	(96.9%)
Theatre Network (in unit)	714	662	7.9%
Total Revenue	6,662	59,256	(88.8%)
- Network Business	1,120	33,730	(96.7%)
Take-rate <sup>2</sup>	15.1%	14.3%	85 bps
- Theatre Business	5,409	25,381	(78.7%)
Gross Profit	(4,042)	41,047	N.M.
Adjusted EBITDA	(13,424)	38,039	N.M.
Adjusted Net Profit	(15,512)	24,894	N.M.

Note 1: Box office excludes booking fee Note 2: Take-rate defined as network business revenue divided by IMAX China box office N.M. = Not meaningful Source: Company data

Temporary closure of our IMAX theatres due to COVID-19 has significantly impacted 1H20 financial results



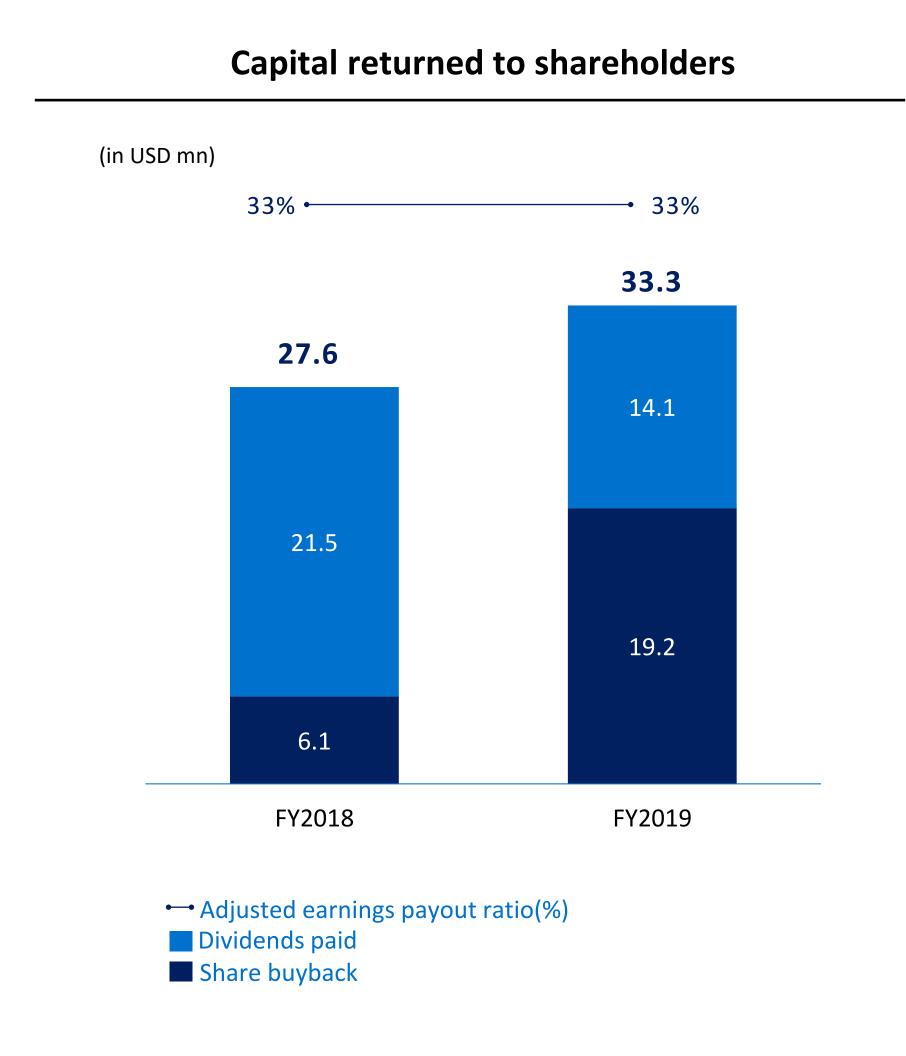
## Key Highlights (FY19 vs. FY18)

Key Financial Highlights (in USD 000, unless otherwise stated)	FY2019	FY2018	YoY change %
Greater China Box Office <sup>1</sup>	365,807	336,633	8.7%
Mainland China Box Office <sup>1</sup> (in RMB million)	2,367	2,070	14.4%
Theatre Network (in unit)	717	639	12.2%
Total Revenue	124,294	117,520	5.8%
- Network Business	52,918	47,678	11.0%
Take-rate <sup>2</sup>	14.5%	14.2%	30 bps
- Theatre Business	71,033	69,599	2.1%
Gross Profit	76,647	75,251	1.9%
Adjusted EBITDA	68,829	65,016	5.9%
Adjusted Net Profit	44,571	44,283	0.6%
Adjusted Net Margin	35.9%	37.7%	(180) bps
Source: Company data			

## Record revenue, profit and all time-high box office in FY19



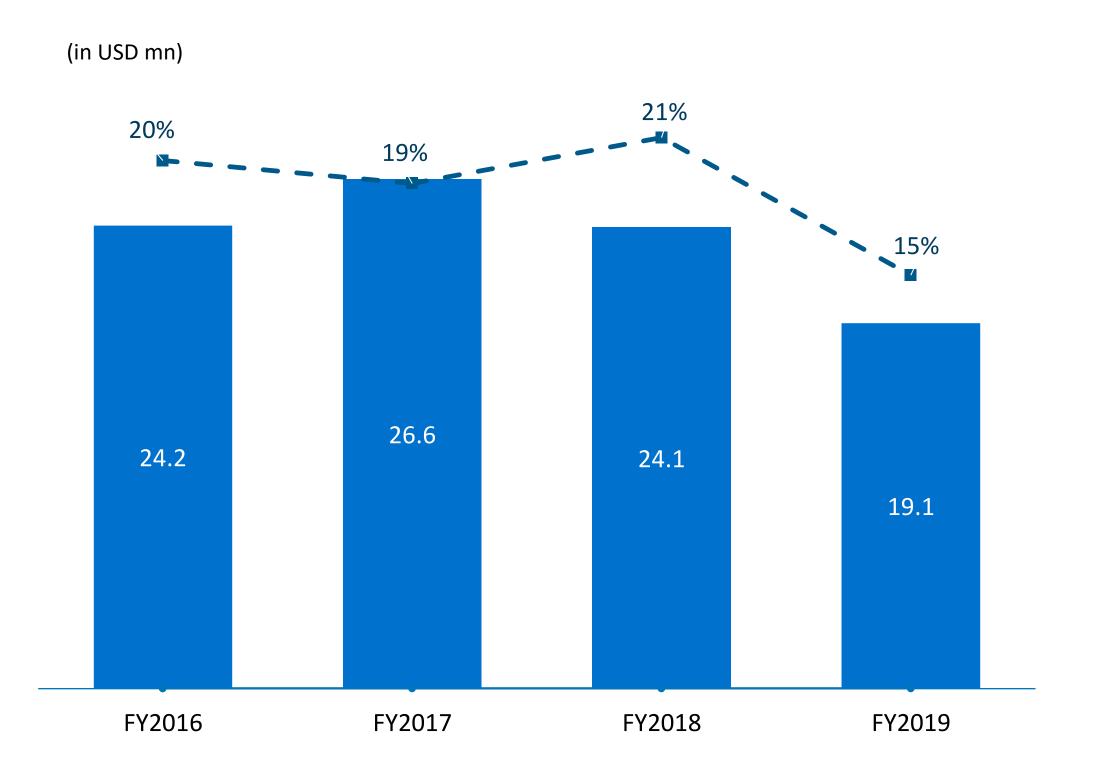
## **Long-term Shareholder Value Creation**



Source: Company data

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**Capital expenditure** 



As % of total revenue
Network expansion-related capex







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